### Appendix 1

# Fundamental Audits 2022/23 Implementation of Recommendations

			Total No.		
Audit	Implemented		Not Implemented	Not Yet Due	of Recs.
Fixed Assets (Capital Accounting)*	0	0	0	0	0
Main Accounting	1	0	0	0	1
Housing & Council Tax Benefit*	0	0	0	0	0
Cash	2	0	0	0	2
Business Rates (NNDR)	0	4	1	3	8
Council Tax	4	0	0	1	5
Accounts Receivable	7	0	1	6	14
Accounts Payable	7	3	4	0	14
Treasury Management - B&I	2	0	0	0	2
Pension Fund Investments*	0	0	0	0	0
Employee Services (Payroll)	4	0	1	0	5
Pensions Admin*	0	0	0	0	0
Teachers Pensions*	0	0	0	0	0
Housing Rents*	0	0	0	0	0

## Fundamental Audits 2022/23 Classification of Recommendations

Audit	Pa	Partly Implemented				Not Implemented			
	HR	MR	LR	GP		HR	MR	LR	GP
Fixed Assets (Capital Accounting)*	0	0	0	0		0	0	0	0
Main Accounting	0	0	0	0		0	0	0	0
Housing & Council Tax Benefit*	0	0	0	0		0	0	0	0
Cash	0	0	0	0		0	0	0	0
Business Rates (NNDR)	0	2	2	0		0	0	0	1
Council Tax	0	0	0	0		0	0	0	0
Accounts Receivable	0	0	0	0		0	0	1	0
Accounts Payable	0	0	3	0		0	0	3	1
Treasury Management - B&I	0	0	0	0		0	0	0	0
Pension Fund Investments*	0	0	0	0		0	0	0	0
Employee Services (Payroll)	0	0	0	0		0	0	1	0
Pensions Admin*	0	0	0	0		0	0	0	0
Teachers Pensions*	0	0	0	0		0	0	0	0
Housing Rents*	0	0	0	0		0	0	0	0
Total	0	2	5	0		0	0	5	2

<sup>\*</sup> Audits not due in 2022/23

#### Key

HR - High Risk

MR - Medium Risk

LR - Low Risk

GP - Good Practice

"Dispute" is not resolved within six months. (Previous audit recommendation)  2.2.2.6  "Dispute" is not resolved within six months. (Previous audit recommendation)  "Dispute issues with the Fusion system. This action will be implemented as soon as is practically possible. Update 08/12/2023: Since Fusion go-live I April 2023 the pressure on the AR Team has remained unrelenting. The Dispute lists continue to be sent to Heads of Service and Service Area managers every month as ultimately it is the Servic Area responsibility to resolve thes disputes. However, the AR section has been unable to make progres in this area, choosing to prioritise the testing of correct functionality, the raising of invoices, cash balancing, collection of Direct Debits, internal invoice admin requests, refunds and any debt recovery activities that we can fit in above the Dispute Clawback process. It is still recognised as a important process and once we see a reduction in the pressures of the section the outstanding invoice.	Report Ref	Recommendation	Class	Agreed Action/ Comments	Responsibility for Implementation	Implementation Date	Action Taken
Income should be clawed back from a service if a "Dispute" is not resolved within six months.  (Previous audit recommendation)  LR  LR  LR  MD/LB  Mol/LB  Mol/LB  Mol/LB  Not Implemented. Not yet implemented due to the pressures on staff resource as a result of the ongoing issues with the Fusion system. This action will be implemented as soon as is practically possible. Update 08/12/2023. Since Fusion go-live i April 2023 the pressure on the ART Team has remained unrelenting. The Dispute lists continue to be sent to Heads of Service and Service Area responsibility to resolve these in this area, choosing to prioritise the testing of correct functionality, the raising of invoices, cash balancing, collection of Direct Debits, internal invoice admining requests, refunds and any debt recovery activities that we can fit in above the Dispute Clawback process. It is still recognised as a important process and once we see a reduction in the pressures of the section the outstanding invoice.		Receivable					
back from a service if a "Dispute" is not resolved within six months. (Previous audit recommendation)  Will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed invoices are followed up  will be reviewed to ensure that all disputed in visual that the progression system. This action will be implemented as soon as is practically possible. Update  08/12/2023: Since Fusion go-live in April 2023 the pressure on the AR Team has remained unrelenting. The Dispute lists continue to be sent to Heads of Service and Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service Area managers every month as ultimately it is the Service	Disputes	Income should be clawed		The periodic dispute review process	1	<u> </u>	Not Implemented Not yet
disputes will be reviewed.	2.2.6	back from a service if a "Dispute" is not resolved within six months. (Previous audit	LR	will be reviewed to ensure that all	MD/LB	Jun-23	implemented due to the pressures on staff resource as a result of the ongoing issues with the Fusion system. This action will be implemented as soon as is practically possible. Update 08/12/2023: Since Fusion go-live in April 2023 the pressure on the AR Team has remained unrelenting. The Dispute lists continue to be sent to Heads of Service and Service Area managers every month as ultimately it is the Service Area responsibility to resolve these disputes. However, the AR section has been unable to make progress in this area, choosing to prioritise the testing of correct functionality, the raising of invoices, cash balancing, collection of Direct Debits, internal invoice admin requests, refunds and any debt recovery activities that we can fit in above the Dispute Clawback process. It is still recognised as an

2.4.4 a) to d) & 2.4.9	Communications should be issued to all staff who have the ability to raise purchase orders, reminding them that the order should be raised in advance and not retrospectively. In exceptional circumstances where Orders are raised retrospectively, sufficient checks should be undertaken to ensure payment has not already been made. (Previous	LR	Agreed	Neil Payne	Sep-23	Partly implemented. Update 11/12/23 -Accounting Instruction 4 updated requesting PO' created ir advance of goods and services ordered. Comms will be released shortly to staff.
u) & 2.4.9	Audit Recommendation)  Services should also be reminded that when placing an order that it is raised using the correct supplier  Sover £50,000	LR	Agreed	Neil Payne	Sep-23	Partly implemented - Update 11/12/23 - will form part of above comms to be issued shortly.
•	,					Not implemented – NP needs t
2.8.3	It should be ensured that confirmation of checks undertaken by approving officers have been received prior to payments over £50k being submitted.	LR	Agreed	Neil Payne	Jun-23	review, as current process allow officers 24hours to approve fi after it has been transmitted. Undertaking a review will requiresource from team an Accountancy. Giving the low risk or recommendation it is not a priority

2.10.3	Procedure Notes should be reviewed and updated if necessary.	GP	Agreed	Neil Payne	Sep-23	Not implemented – not a priority due to high resource required to complete a low risk recommendation.
Supplier	with Address of Cashi	ers				
2.13.5	The procedure note for Cheque Collection to be updated. (Previous Audit Recommendation)	LR	Agreed	Neil Payne	Sep-23	Not implemented due to resource and low risk.
Data Pro	tection and Document	Reten	tion			
2.17.2	A review of the records maintained should be undertaken as soon as time allows to ensure records are held in compliance with the agreed retention policy.	LR	Agreed	Neil Payne	Sep-23	Not implemented due to resource and low risk.
Other Iss	sues – Accounting Inst	ruction	าร		-	

2.18.1	Accounting Instructions No's 4 & 5 should be reviewed and updated. (Previous Audit Recommendation)	LR	Agreed	Neil Payne	Sep-23	Partly implemented. Update 11/12/23 – Al4 updated. Al5 will be reviewed next.
	Services - Payroll					
Leavers /	Overpayments					,
2318	Action should be taken to ensure that the invoice raised for overpayments are paid and a record of steps taken noted on Oracle. (Previous Audit Recommendation)	LR	Agreed – we now monitor a spreadsheet of overpayments, resource issues during the implementation of the Oracle project will impact this, further meetings will take place with AR post go live of Fusion	JJ	After fusion go live possibly April 2023	
Business	Rates (NNDR)					
						Partially implemented - There is

2.6.1	Continued efforts should be made to address the backlog of accounts with arrears.	MR	Agreed.	Paula Lewis	On-going	Partially Implemented - Recruitment of additional staff to support this is already underway but is being severely impacted by general delays with the recruitment process across the authority. Update 13/12/23: start date confirmed of 8/1/24 and we hope that by the end of the year some progress will have been made on the current backlog of work
2.3.5	Arrangements should be made to ensure all vacant properties are inspected and the void inspection report recorded on W2 or the Northgate system.  (Previous Audit Recommendation)	LR	A review of the parameters used to select cases for inspection needs to be made and consideration given to appointing an additional Void Inspector.	Paula Lewis / Julian Morgans	30.09.2023	a current rolling inspection timetable. A new void inspector position has been approved and is expected to go to external advert from 20/10/23 to increase resources in this area. Recruitment has/will be impacted by general delays with the recruitment process across the authority. <b>Update 13/12/23:</b> interviews for the position will be carried out on 19/12/23, however it is likely that due to delays in preemployment checks the successful candidate will not be in post until Feb/March 2024.

2.6.3	All regular and routine procedures for the recovery of arrears should be reinstated.	MR	Agreed subject to sufficient resources being available.	Paula Lewis	On-going	Partially Implemented - This is a slow process and is reviewed regularly. Reminders are up to date and some progress is being made on catching up with court summons.  Recruitment of additional staff to support this is already underway but is being severely impacted by general delays with the recruitment process across the authority.  Update 13/12/23: start date confirmed of 8/1/2024.
2.6.4	Accounts with special arrangements should be monitored and action taken if the rate payer defaults on the arrangement. (Previous Audit Recommendation)		Agreed subject to sufficient resources being available this can be done on a more regular basis.	Paula Lewis	On-going	Not Implemented - Little progress. Recruitment of additional staff to support this is already underway but is being severely impacted by general delays with the recruitment process across the authority.  Update 13/12/23: start date is confirmed as 8/1/2024. It is hoped that some progress on this can be made by the end of the financial year

2.6.6	Cases identified as suitable for recovery by Bailiffs should be referred for collection.	, IR	Agreed subject to sufficient resources being available this can be done on a more regular basis.		On-going	Partially Implemented - A small number of cases have been referred to enforcement agents, this work is ongoing. Recruitment of additional staff to support this is already underway but is being severely impacted by general delays with the recruitment process across the authority. Update 13/12/23: start date is confirmed as 8/1/2024. It is hoped that some progress on this can be made by the end of the financial year.
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